

Expense Item		2023 Budget	2023 Actual	2024 Budget	Budget +/-	Percent Change	Est. 2024 Revenue	
							Offset	Encumbered 2024
<b>4130</b>	<b>EXECUTIVE</b>							
4130.1	Selectmen Salaries	9,000	9,000	12,000	3,000	33.3%		
4130.3	Town Administrator Wages	61,215	61,297	63,663	2,448	4.0%		
4130.4	Office Equipment Repairs	100	0	100	0	0.0%		
4130.5	Selectmen Seminars	500	100	500	0	0.0%		
4130.6	Telephone	3,500	3,916	3,500	0	0.0%		
4130.7	Printing	200	0	200	0	0.0%		
4130.8	Office Equipment	1,000	989	1,000	0	0.0%		
4130.10	Office Supplies	2,500	3,426	2,500	0	0.0%		
4130.11	Health Insurance	40,975	35,329	47,367	6,392	15.6%	9,473	
4130.12	Postage	1,200	1,017	1,200	0	0.0%		
4130.21	Admin Wages	34,698	33,526	32,000	-2,698	-7.8%		
4130.22	Assessing Wages	61,599	61,564	64,062	2,463	4.0%		
4130.25	Miscellaneous	100	33	100	0	0.0%		
4130.54	Administrative Training	500	0	500	0	0.0%		
4130.55	Advertising	1,000	1,590	1,000	0	0.0%		
4130.56	Printing Town Report	5,500	4,486	5,000	-500	-9.1%		
<b>Total 4130</b>	<b>EXECUTIVE</b>	<b>223,587</b>	<b>216,273</b>	<b>234,692</b>	<b>11,105</b>	<b>5.0%</b>	<b>9,473</b>	<b>0</b>
<b>4135</b>	<b>INFORMATION TECHNOLOGY</b>							
	<i>EXECUTIVE</i>							
4135-2e	Computers/Hardware	1,000	480	1,000	0	0.0%		
4135-3e	Software/Licensing	11,800	18,766	12,000	200	1.7%		
4135-4e	Offsite Backup	2,500	3,575	3,500	1,000	40.0%		
4135-5e	IT/Network Support	10,000	10,894	10,000	0	0.0%		
<i>Sub-Total</i>	<i>EXECUTIVE</i>	<b>25,300</b>	<b>33,714</b>	<b>26,500</b>	<b>1,200</b>	<b>4.7%</b>	<b>0</b>	<b>0</b>
	<i>TOWN CLERK/TAX COLLECTOR</i>							
4135-6t	Computers/Hardware	500	0	500	0	0.0%		
4135-7t	Software/Licensing	6,530	6,921	6,530	0	0.0%		
4135-8t	Computer Repair	1	0	1	0	0.0%		
<i>Sub-Total</i>	<i>TOWN CLERK/TAX COLLECTOR</i>	<b>7,031</b>	<b>6,921</b>	<b>7,031</b>	<b>0</b>	<b>0.0%</b>	<b>0</b>	<b>0</b>
	<i>POLICE</i>							
4135.12	Offsite Backup	300	510	600	300	100.0%		
4135-9p	Computers/Hardware	2,500	3,453	2,500	0	0.0%		
4135-10	Software/Licensing	3,000	3,478	3,200	200	6.7%		
4135-11	Computer Repair	500	135	500	0	0.0%		
<i>Sub-Total</i>	<i>POLICE</i>	<b>6,300</b>	<b>7,576</b>	<b>6,800</b>	<b>500</b>	<b>7.9%</b>	<b>0</b>	<b>0</b>
	<i>FIRE</i>							
4135.15	Offsite Backup	300	510	600	300	100.0%		
4135-12	Computers/Hardware	1,000	1,468	1,000	0	0.0%		
4135-13	Software/Licensing	2,500	2,237	2,500	0	0.0%		
4135-14	Computer Repair	500	278	500	0	0.0%		
<i>Sub-Total</i>	<i>FIRE</i>	<b>4,300</b>	<b>4,492</b>	<b>4,600</b>	<b>300</b>	<b>7.0%</b>	<b>0</b>	<b>0</b>
	<i>HIGHWAY</i>							
4135.21	Computer Repair - Transfer Stat	250	230	250	0	0.0%		
4135-15	Computers/Hardware	500	399	500	0	0.0%		
4135-16	Software/Licensing	50	208	50	0	0.0%		
4135-17	Computer Repair - Highway	250	250	250	0	0.0%		

<i>Sub-Total</i>	<i>HIGHWAY</i>	1,050	1,086	1,050	0	0.0%	0	0
	<i>CONSERVATION</i>							
4135-18	Computers/Hardware	1	0	1	0	0.0%		
4135-19	Software/Licensing	48	48	50	2	4.2%		
4135-20	Computer Repair	1	0	1	0	0.0%		
<i>Sub-Total</i>	<i>CONSERVATION</i>	50	48	52	2	4.0%	0	0
<b>Total 4135</b>	<b>INFORMATION TECHNOLOGY</b>	44,031	53,838	46,033	2,002	4.5%	0	0
<b>4140</b>	<b>ELECTION, REG &amp; VITAL STATS</b>							
4140.1	Town Clerk Salary	28,005	27,986	29,125	1,120	4.0%		
4140.2	Marriage License Fees	600	731	600	0	0.0%		
4140.3	Deputy Town Clerk Salary	11,000	7,184	18,000	7,000	63.6%		
4140.7	Town Clerk Office Supplies	1,200	1,295	1,400	200	16.7%		
4140.8	Town Clerk Office Equipment	500	0	500	0	0.0%		
4140.10	Town Clerk Seminars	1,100	848	1,200	100	9.1%		
4140.11	Dog Tags	200	359	300	100	50.0%		
4140.12	Election Wages	2,000	1,613	6,000	4,000	200.0%		
4140.14	Election Advertising	500	209	750	250	50.0%		
4140.15	Election Misc. Supplies	500	672	1,000	500	100.0%		
4140.16	Voting Machine	7,000	357	3,350	-3,650	-52.1%		
4140.19	Vital Statistic Fees	800	785	800	0	0.0%		
4140.36	Leave Coverage/Town Mtg Minutes	1,000	234	1,000	0	0.0%		
4140.37	Record Scanning	500	0	500	0	0.0%		
<b>Total 4140</b>	<b>ELECTION, REG &amp; VITAL STATS</b>	54,905	42,272	64,525	9,620	17.5%	0	0
<b>4150</b>	<b>FINANCIAL ADMINISTRATION</b>							
4150.1	Tax Collector Salary	30,944	30,910	32,181	1,237	4.0%		
4150.03	Bookkeeper Wages	26,750	26,654	30,000	3,250	12.1%		
4150.4	Outside Auditing	16,250	16,500	16,000	-250	-1.5%		
4150.5	Bank Analysis Fees	1	0	1	0	0.0%		
4150.7	Tax Collector Seminars	1,100	1,023	1,200	100	9.1%		
4150.10	Registrar of Deeds	500	342	500	0	0.0%		
4150.11	Tax Collector Health Insurance	13,050	13,050	15,085	2,035	15.6%	3,017	
4150.12	Tax Collector Retirement	8,288	8,125	8,619	331	4.0%		
4150.91	Tax Collector Liens	1,200	234	800	-400	-33.3%		
4150.93	Treasurer Salary	5,409	5,409	5,625	216	4.0%		
4150.95	Tax Collector Office Supplies	1,000	1,041	1,200	200	20.0%		
4150.96	Tax Collector Postage	5,000	4,669	5,500	500	10.0%		
4150.98	Treasurer Mileage Reimbursement	1,000	996	1,000	0	0.0%		
<b>Total 4150</b>	<b>FINANCIAL ADMINISTRATION</b>	110,492	108,952	117,711	7,219	6.5%	3,017	0
<b>4153</b>	<b>LEGAL EXPENSES</b>							
4153.3	General Municipal	10,000	10,169	10,000	0	0.0%		
<b>Total 4153</b>	<b>LEGAL EXPENSES</b>	10,000	10,169	10,000	0	0.0%	0	0
<b>4155</b>	<b>PERSONNEL ADMINISTRATION</b>							
4199.81	Medicare	17,000	17,459	17,000	0	0.0%		
4199.0082	Social Security	56,000	63,124	56,000	0	0.0%		
7199.83	Unemployment Compensation	1	0	1	0	0.0%		
<b>Total 4155</b>	<b>PERSONNEL ADMINISTRATION</b>	73,001	80,583	73,001	0	0.0%	0	0
<b>4191</b>	<b>PLANNING BOARD</b>							
4191.1	PB Postage	900	814	900	0	0.0%		
4191.2	PB Secretary Wages	5,500	6,030	2,500	-3,000	-54.5%		

4191.5	PB Professional Services	5,000	20,355	5,000	0	0.0%		
4191.6	PB Advertising	750	624	750	0	0.0%		
4191.7	PB Printing	250	0	250	0	0.0%		
4191.8	PB Supplies	800	1,349	800	0	0.0%		
4191.9	PB Equipment	500	230	500	0	0.0%		
4191.10	PB Seminar	500	0	500	0	0.0%		
4191.11	ZBA Secretary Wages	2,500	2,610	2,500	0	0.0%		
4191.13	ZBA Postage	250	837	250	0	0.0%		
4191.14	ZBA Advertising	1,000	2,027	1,000	0	0.0%		
4191.15	ZBA Supplies	100	356	100	0	0.0%		
4191.16	ZBA Seminar	50	0	50	0	0.0%		
	<b>Land Use Professional</b>			<b>16,000</b>	<b>16,000</b>			
<b>Total 4191</b>	<b>PLANNING BOARD</b>	<b>18,100</b>	<b>35,232</b>	<b>31,100</b>	<b>13,000</b>	<b>71.8%</b>	<b>0</b>	<b>0</b>
<b>4194</b>	<b>GENERAL GOVERNMENT BUILDINGS</b>							
4194.1	Center Electricity	840	771	750	-90	-10.7%		
4194.2	Town Hall Maintenance	1,000	3,718	1,000	0	0.0%		
4194.3	Town Hall Electricity	1,400	1,270	1,500	100	7.1%		
4194.5	Town Building Emergency Fund	1	0	1	0	0.0%		
4194.7	Sam Lake Maintenance	1,000	10,710	1,000	0	0.0%		
4194.8	Sam Lake Electricity	3,500	3,353	3,500	0	0.0%		
4194.11	Elkins/Houser Building Maint	1,000	665	1,000	0	0.0%		
4194.12	Historical Society Electricity	2,100	2,219	2,100	0	0.0%		
4194.13	Town Buildings Heat/Oil/Propane	28,000	30,575	28,000	0	0.0%		
4194.14	Municipal Building Electricity	9,000	9,406	9,000	0	0.0%		
4194.16	Municipal Building Alarms	800	4,590	1,000	200	25.0%		
4194.17	Municipal Building Maintenance	6,000	10,631	6,000	0	0.0%		
4194.17	Sam Lake Security System	900	628	1,000	100	11.1%		
4194.19	Janitorial Services	14,000	13,780	14,000	0	0.0%		
4194.20	Meetinghouse Maintenance	1,500	1,500	1,500	0	0.0%		
4194.21	Transfer Station Security Syst	500	240	500	0	0.0%		
4194.40	Elkins/Houser Security System	750	356	750	0	0.0%		
4194.62	Town Hall Security System	380	178	400	20	5.3%		
4194.63	Center Maintenance	4,000	3,752	2,000	-2,000	-50.0%		
<b>Total 4194</b>	<b>GENERAL GOVERNMENT BUILDINGS</b>	<b>76,671</b>	<b>98,343</b>	<b>75,001</b>	<b>-1,670</b>	<b>-2.2%</b>	<b>0</b>	<b>0</b>
<b>4195</b>	<b>CEMETERIES</b>							
4195.1	Cemetery Wages	5,000	1,860	5,000	0	0.0%		
4195.2	Sub-Contractor	1	0	1	0	0.0%		
4195.3	Equipment Repairs	500	0	1	-499	-99.8%		
4195.4	Gas & Oil	1	0	1	0	0.0%		
4195.5	Parts & Supplies	1	54	1	0	0.0%		
4195.6	Cemetery Maintenance	1,600	2,407	3,100	1,500	93.8%		
4195.7	Tree Removal	2,000	4,250	2,000	0	0.0%		
4195.8	Record Keeping Software	1,200	748	900	-300	-25.0%		
4195.60	Headstone repairs	4,000	3,650	4,400	400	10.0%		
4195.61	Maplegrove Cemetery Layout	500	8	500	0	0.0%		
<b>Total 4195</b>	<b>CEMETERIES</b>	<b>14,803</b>	<b>12,976</b>	<b>15,904</b>	<b>1,101</b>	<b>7.4%</b>	<b>0</b>	<b>0</b>
<b>4196</b>	<b>INSURANCE</b>							
4196.2	Worker's Compensation	28,310	28,310	28,310	0	0.0%		
4196.3	Liability	36,536	36,536	36,536	0	0.0%		

<b>Total 4196</b>	<b>INSURANCE</b>	64,846	64,846	64,846	0	0.0%	0	0
<b>4197</b>	<b>ADVERTISING &amp; REGIONAL DEV.</b>							
4197.1	NH Municipal Association	2,227	2,227	2,227	0	0.0%		
4197.2	Central NH Planning	2,875	3,033	3,000	125	4.3%		
4197.4	Assoc. of Assessing Dues	50	45	50	0	0.0%		
4197.5	Reg/Conc Solid Waste	1	0	1	0	0.0%		
4197.6	Upper Merrimack River	1	0	1	0	0.0%		
4197.9	Federal DOT Drug Testing	1,000	964	1,000	0	0.0%		
4197.10	Town Clerk Dues	40	20	50	10	25.0%		
4197.11	Tax Collector Dues	40	0	50	10	25.0%		
4197.12	NH Local Welfare Admin Assoc	30	30	50	20	66.7%		
<b>Total 4197</b>	<b>ADVERTISING &amp; REGIONAL DEV.</b>	6,264	6,319	6,429	165	2.6%	0	0
<b>4240</b>	<b>BUILDING INSPECTION</b>							
4120.13	Telephone/Email	475	532	475	0	0.0%		
4240.1	Salary	13,000	14,488	17,000	4,000	30.8%		
4120.2	Supplies	500	722	500	0	0.0%		
4120.3	Seminars	500	0	500	0	0.0%		
4120.4	Mileage	1,000	931	1,000	0	0.0%		
4120.10	Code Enforcement	1,000	0	1,000	0	0.0%		
<b>Total 4240</b>	<b>BUILDING INSPECTION</b>	16,475	16,672	20,475	4,000	24.3%	0	0
<b>TOTAL</b>	<b>GENERAL GOVERNMENT</b>	<b>713,175</b>	<b>746,475</b>	<b>759,717</b>	<b>46,542</b>	<b>6.5%</b>	<b>12,490</b>	<b>0</b>
<b>4210</b>	<b>POLICE</b>							
4210.0C	Police Chief Salary	74,642	71,608	77,627	2,985	4.0%		
	<i>Officer Wages</i>							
4210.c	Administration	31,065	30,922	31,999	934	3.0%		
4210.1b	Overtime	7,000	4,729	7,000	0	0.0%		
4210.1	Officer Wages - Other	226,453	182,640	233,948	7,495	3.3%		
<i>Sub-Total</i>	<i>Officer Wages</i>	264,518	218,292	272,947	8,429	3.2%	0	0
	<i>Cruiser Maintenance</i>							
4210.M	2023 Ford Explorer	0	21,019		0	#DIV/0!		
4210.L	2021 Ford Explorer-SUV4	1,000	360	1,000	0	0.0%		
4210.g	Tires	2,000	1,998	2,000	0	0.0%		
4210.h	Insurance Deductible	2,000	0	2,000	0	0.0%		
4210.I	Interceptor SUV1	2,000	0	2,000	0	0.0%		
4210.J	Interceptor SUV3	2,000	0	2,000	0	0.0%		
4210.K	2021 Ford Explorer-SUV 2	1,000	64	1,000	0	0.0%		
<i>Sub-Total</i>	<i>Cruiser Maintenance</i>	10,000	23,441	10,000	0	0.0%	0	0
4210.3	Health Insurance	23,051	11,088	26,646	3,595	15.6%	5,329	
4210.5	Radios & Repairs	3,300	303	3,300	0	0.0%		
4210.6	Dispatch	21,757	21,671	32,579	10,822	49.7%		
4210.7	Gas/Oil	12,000	7,072	12,000	0	0.0%		
4210.8	Office Supplies	2,500	2,257	2,500	0	0.0%		
4210.9	Uniforms	4,000	2,662	4,000	0	0.0%		
4210.10	Sub-Contractor	15,000	22,145	15,000	0	0.0%	15,000	
4210.11	Seminars/Dues/Subscriptions	850	790	850	0	0.0%		
4210.12	Prosecutor	1,803	1,725	1,803	0	0.0%		
4210.13	Telephone	5,500	5,322	5,500	0	0.0%		
4210.14	Training	3,000	5,192	5,000	2,000	66.7%		

4210.16	Retirement	54,000	38,920	56,160	2,160	4.0%		
4210.17	Police Disability Ins	2,800	1,720	2,800	0	0.0%		
4210.91	Supplies/New Equipment	6,500	55,677	7,000	500	7.7%		
<b>Total 4210</b>	<b>POLICE</b>	<b>505,221</b>	<b>489,886</b>	<b>535,712</b>	<b>30,491</b>	<b>6.0%</b>	<b>20,329</b>	<b>0</b>
<b>Total 4215</b>	<b>Civil Defense</b>	<b>1</b>	<b>0</b>	<b>1</b>	<b>0</b>	<b>0.0%</b>	<b>0</b>	<b>0</b>
<b>4220</b>	<b>FIRE</b>							
4220.W	Wages							
4220.70	Sub-Contractor	1,350	7,539	1,500	150	11.1%	1,500	
<i>Sub-Total</i>	<i>Wages</i>	1,350	7,539	1,500	150	11.1%	1,500	0
4220.16	Part-Time Fire Chief	61,827	62,180	64,300	2,473	4.0%		
	<i>EMT Wages</i>							
4220.OT	EMT Overtime	2,600	1,235	2,600	0	0.0%		
4220.00	EMT Wages - Other	61,301	60,401	63,753	2,452	4.0%		
<i>Sub-Total</i>	<i>EMT Wages</i>	63,901	61,636	66,353	2,452	3.8%	0	0
4220.01	EMT Health Insurance	26,100	17,389	30,171	4,071	15.6%	6,034	
4220.1	Volunteer Reimbursement	22,000	26,040	25,000	3,000	13.6%		
4220.02	EMT Retirement	8,850	8,627	9,204	354	4.0%		
4220.04	EMT Disability Ins	900	898	900	0	0.0%		
4220.2	Forest Fire Costs	1,500	858	1,500	0	0.0%		
	<i>Vehicle Maintenance</i>							
4220.3K	2020 Kawasaki UTV	1,000	0	1,000	0	0.0%		
4220.3b	Fire Engine #3	5,000	2,300	5,000	0	0.0%		
4220.3c	Rescue 1	4,000	2,114	4,000	0	0.0%		
4220.3f	Utility	1,000	1,174	1,000	0	0.0%		
4220.3g	Tanker1	2,000	15,486	2,500	500	25.0%		
4220.3h	Command Vehicle	750	686	1,000	250	33.3%		
4220.3i	Engine 2	3,000	2,680	3,000	0	0.0%		
4220.3J	2019 F350 Forestry Truck	1,000	1,148	1,000	0	0.0%		
4220.3	Vehicle Maintenance - Other	1,000	244	1,000	0	0.0%		
<i>Sub-Total</i>	<i>Vehicle Maintenance</i>	18,750	25,831	19,500	750	4.0%	0	0
4220.3L	Insurance Deductible	2,000	0	2,000	0	0.0%		
4220.4	Training & Prevention	4,400	6,403	4,700	300	6.8%		
4220.5	Dispatch	26,091	26,091	28,489	2,398	9.2%		
4220.6	Radios & Pagers	10,000	10,269	10,000	0	0.0%		
4220.8	Gasoline & Oil	6,000	5,839	6,000	0	0.0%		
4220.9	Fire & Rescue Equipment	10,000	7,960	10,000	0	0.0%		
4220.10	Dry Hydrants	2,000	0	2,000	0	0.0%		
4220.11	Office Supplies	1,400	1,676	1,500	100	7.1%		
4220.12	Uniforms	3,000	1,787	3,000	0	0.0%		
4220.13	Weekend Reimbursements	10,000	7,899	10,000	0	0.0%		
4220.14	Turnout Gear	10,000	5,966	10,000	0	0.0%		
4220.15	Wellness Fitness	1,000	1,372	1,000	0	0.0%		
4220.17	Fire Prevention Education	1,000	909	1,000	0	0.0%		
4220.61	Fire Hose	1,000	1,000	1,000	0	0.0%		
4220.91	Office Equipment	500	679	600	100	20.0%		
4220.92	EMS Continuing Education	4,715	2,178	4,715	0	0.0%		
4220.93	Medical Supplies & Equipment	5,000	3,171	5,000	0	0.0%		
4220.94	Equipment Maintenance	2,550	1,078	2,500	-50	-2.0%		
4220.95	Forest Fire Equipment	50	47	50	0	0.0%		

<b>Total 4220</b>	<b>FIRE</b>	305,884	295,322	321,982	16,098	5.3%	7,534	0
<b>TOTAL</b>	<b>PUBLIC SAFETY</b>	<b>811,106</b>	<b>785,208</b>	<b>857,695</b>	46,589	5.7%	<b>27,863</b>	<b>0</b>
<b>4311-1</b>	<b>HIGHWAY ADMINISTRATION</b>							
4311.1a	Road Agent Salary	66,906	66,294	69,582	2,676	4.0%		
4311.1	Wages	170,000	153,103	182,000	12,000	7.1%		
4311.OT	Overtime	25,000	18,394	39,500	14,500	58.0%		
4311.2	Sub-Contractor	1	0	1	0	0.0%		
	<i>Equipment Repairs</i>							
4311.T1	T1 Repairs-2011 International	10,000	17,141	10,000	0	0.0%		
4311.T2	T2 Repairs-2005 Sterling	3,000	2,404	3,000	0	0.0%		
4311.T3	T3 Repairs-2014 International	5,000	14,313	10,000	5,000	100.0%		
4311.T4	T4 Repairs-2008 F-350	3,000	187	3,000	0	0.0%		
4311.T5	2018 Freightliner	3,000	7,334	5,000	2,000	66.7%		
4311.T6	Water Truck	1,000	361	1,000	0	0.0%		
4311.T7	T7 Repairs-2020 F550	1,000	1,869	3,000	2,000	200.0%		
4311.T8	2015 Ford F150	1,000	1,566	2,000	1,000	100.0%		
4311.G	Grader Repairs-Volvo	15,000	13,112	15,000	0	0.0%		
4311.BH	Backhoe repairs	4,000	2,568	2,000	-2,000	-50.0%		
4311.BC	Equipment Repairs-Bobcat	750	1,023	1,500	750	100.0%		
4311.L	Loader Repairs	4,500	2,020	4,500	0	0.0%		
4311.GG	Green Grader	500	0	500	0	0.0%		
4311.3	Equipment Repairs - Other	3,500	1,235	3,500	0	0.0%		
<i>Sub-Total</i>	<i>Equipment Repairs</i>	55,250	65,134	64,000	8,750	15.8%	0	0
4311.4	Health Insurance	71,250	78,082	82,365	11,115	15.6%	16,473	
4311.5	Retirement	38,750	33,209	40,300	1,550	4.0%		
4311.6	Telephone	2,000	1,643	2,000	0	0.0%		
4311.7	Supplies	16,000	13,539	16,000	0	0.0%		
4311.8	Gasoline & Diesel	42,000	40,276	48,000	6,000	14.3%		
4311.9	Tires	4,000	3,495	4,000	0	0.0%		
4311.11	Highway Equipment	1,500	654	1,500	0	0.0%		
4311.12	Highway Disability Insurance	3,300	3,495	3,300	0	0.0%		
4311.13	Mowing Town Lands	5,250	3,710	5,250	0	0.0%		
4311.14	Training	800	5,545	800	0	0.0%		
4311.15	Highway Uniforms	1,500	623	1,500	0	0.0%		
<b>Total 4311-1</b>	<b>HIGHWAY ADMINISTRATION</b>	503,507	487,194	560,098	56,591	11.2%	16,473	0
<b>4312-1</b>	<b>HIGHWAYS &amp; STREETS</b>							
4312.1	Salt	29,000	23,404	29,000	0	0.0%		
4612.2	<i>Sand &amp; Gravel</i>							
4312.2W	Winter Sand	25,000	14,206	27,000	2,000	8.0%		
<i>Sub-Total</i>	<i>Sand &amp; Gravel</i>	25,000	14,206	27,000	2,000	8.0%	0	0
4312.3	Road Tar	230,000	206,042	230,000	0	0.0%		
	<i>Road Improvements</i>							
4312.4T	Tree Removal	3,000	0	3,000	0	0.0%		
4312.4G	Summer Gravel	16,000	15,918	16,000	0	0.0%		
4312.4	Road Improvements - Other	19,500	9,154	21,000	1,500	7.7%		
<i>Sub-Total</i>	<i>Road Improvements</i>	38,500	25,073	40,000	1,500	3.9%	0	0
4612.5	Sand & Salt sub contractor	12,000	5,690	12,000	0	0.0%		
4612.6	Signage	1,500	723	1,500	0	0.0%		

4612.30	Road Side Mowing	16,000	16,000	16,000	0	0.0%		
<b>Total 4312-1</b>	<b>HIGHWAYS &amp; STREETS</b>	<b>352,000</b>	<b>291,137</b>	<b>355,500</b>	<b>3,500</b>	<b>1.0%</b>	<b>0</b>	<b>0</b>
<b>4313</b>	<b>CULVERTS &amp; BRIDGES</b>							
4313.1	Culvert/Bridge Maintenance	5,000	5,385	5,000	0	0.0%		
<b>Total 4313</b>	<b>CULVERTS &amp; BRIDGES</b>	<b>5,000</b>	<b>5,385</b>	<b>5,000</b>	<b>0</b>	<b>0.0%</b>	<b>0</b>	<b>0</b>
<b>Total 4316</b>	<b>STREET LIGHTING</b>	<b>2,900</b>	<b>3,318</b>	<b>3,000</b>	<b>100</b>	<b>3.4%</b>	<b>0</b>	<b>0</b>
<b>TOTAL</b>	<b>HIGHWAYS &amp; STREETS</b>	<b>863,407</b>	<b>787,034</b>	<b>923,598</b>	<b>60,191</b>	<b>7.0%</b>	<b>16,473</b>	<b>0</b>
<b>4321-1</b>	<b>SOLID WASTE COLLECTION</b>							
4321.1	Wages	48,000	52,537	68,300	20,300	42.3%		
4321.3	Overtime	5,000	5,976	5,000	0	0.0%		
4321.2	Recycling Services	32,000	13,034	20,000	-12,000	-37.5%		
4321.4	Telephone	1,500	1,518	1,500	0	0.0%		
4321.5	Supplies	1,500	659	1,500	0	0.0%		
4321.6	Electricity	5,800	2,804	5,800	0	0.0%		
4321.7	Gas & Oil	5,400	2,685	5,400	0	0.0%		
4323.8	Central NH Waste	1	0	1	0	0.0%		
4323.9	Building Maintenance	2,500	3,141	2,500	0	0.0%		
4323.10	Seminars	400	240	400	0	0.0%		
	<i>Truck Repairs</i>							
4323.P	Packer Truck Repairs	4,000	11,061	4,000	0	0.0%		
4323.12	Truck Repairs - Other	1	0	1	0	0.0%		
<i>Sub-Total</i>	<i>Truck Repairs</i>	<i>4,001</i>	<i>11,061</i>	<i>4,001</i>	<i>0</i>	<i>0.0%</i>	<i>0</i>	<i>0</i>
4323.15	Universal Waste	2,500	6,831	3,000	500	20.0%		
	<i>Equipment Repairs</i>							
4323.T	Trailer	4,000	5,452	2,000	-2,000	-50.0%		
4323.16	Equipment Repairs - Other	1,000	0	1,000	0	0.0%		
<i>Sub-Total</i>	<i>Equipment Repairs</i>	<i>5,000</i>	<i>5,452</i>	<i>3,000</i>	<i>-2,000</i>	<i>-40.0%</i>	<i>0</i>	<i>0</i>
4323.17	Bag Purchase	8,000	7,829	8,000	0	0.0%		
4321.18	Hazardous Clean-up	1	0	1	0	0.0%		
4321.19	Storm Water Drainage	1	0	1	0	0.0%		
4323.19	Ground Water Testing	5,000	6,737	6,000	1,000	20.0%		
4323.20	Hazardous Waste Day	1	0	1	0	0.0%		
4321.30	Committee Secretary Wages	0	1,040	1,000	1,000	#DIV/0!		
<b>Total 4321-1</b>	<b>SOLID WASTE COLLECTION</b>	<b>126,605</b>	<b>121,542</b>	<b>135,405</b>	<b>8,800</b>	<b>7.0%</b>	<b>0</b>	<b>0</b>
<b>4324</b>	<b>SOLID WASTE DISPOSAL</b>							
4324.1	Co-op Fee Ash Disposal	38,000	45,699	48,000	10,000	26.3%	12,000	
<b>Total 4324</b>	<b>SOLID WASTE DISPOSAL</b>	<b>38,000</b>	<b>45,699</b>	<b>48,000</b>	<b>10,000</b>	<b>26.3%</b>	<b>12,000</b>	<b>0</b>
<b>TOTAL</b>	<b>SOLID WASTE</b>	<b>164,605</b>	<b>167,241</b>	<b>183,405</b>	<b>18,800</b>	<b>11.4%</b>	<b>12,000</b>	<b>0</b>
<b>4351</b>	<b>ENERGY COMMITTEE</b>							
4351.5a	Administration	750	165	750	0	0.0%		
4351.6	Community Power Community	500	196	2,500	2,000	400.0%		
4351.1	Clean Energy NH Membership	250	250	250	0	0.0%		
4351.02	Training	150	23	150	0	0.0%		
4351.3	Programs	250	0	250	0	0.0%		
4351.5	Misc	100	68	100	0	0.0%		
<b>Total 4351</b>	<b>ENERGY COMMITTEE</b>	<b>2,000</b>	<b>702</b>	<b>4,000</b>	<b>2,000</b>	<b>100.0%</b>	<b>0</b>	<b>0</b>
<b>4411</b>	<b>HEALTH</b>							

4411.2	Health Officer	100	0	100	0	0.0%		
4411.1	Animal Control	200	140	200	0	0.0%		
4415	<i>Health Agencies</i>							
4415.2	Penacook Rescue	152,074	152,074	165,000	12,926	8.5%		
4415.3	Belmont Rescue	10,000	10,000	10,000	0	0.0%		
<i>Sub-Total</i>	<i>Health Agencies</i>	162,074	162,074	175,000	12,926	8.0%	0	0
<b>Total 4411</b>	<b>HEALTH</b>	162,374	162,214	175,300	12,926	8.0%	0	0
<b>4441</b>	<b>WELFARE</b>							
4441.1	Welfare Administrator	1	0	1	0	0.0%		
4441.2	Aid/Disabled VNA	1	0	1	0	0.0%		
4441.3	Community Action Program	2,600	2,600	2,600	0	0.0%		
<b>Total 4441</b>	<b>WELFARE</b>	2,602	2,600	2,602	0	0.0%	0	0
<b>4442</b>	<b>DIRECT ASSISTANCE</b>							
4442.1	Direct Assistance	4,000	9,584	8,000	4,000	100.0%		
<b>Total 4442</b>	<b>DIRECT ASSISTANCE</b>	4,000	9,584	8,000	4,000	100.0%	0	0
<b>4550</b>	<b>LIBRARY</b>							
4550.30	<i>Trust Fund Expenses</i>							
4550.31	Programs/Passes	2,500	1,299	2,500	0	0.0%	2,500	
4550.32	Books/Mags/Materials	5,000	4,843	5,000	0	0.0%	5,000	
4550.33	Town Newsletter	350	350	350	0	0.0%	350	
4550.34	Contracts	3,000	2,727	4,000	1,000	33.3%	4,000	
4550.35	Technology Labor	2,200	2,995	2,500	300	13.6%	2,500	
4550.36	Capital Improvements/Computers	5,000	4,262	5,000	0	0.0%	5,000	
4550.38	Continuing Education	500	150	500	0	0.0%	500	
4550.39	Wages	9,000	8,359	9,000	0	0.0%	9,000	
<i>Sub-Total</i>	<i>Trust Fund Expenses</i>	27,550	24,984	28,850	1,300	4.7%	28,850	0
	<i>Library Expenses</i>							
4550.1	Wages	138,000	138,000	149,000	11,000	8.0%		
4550.2	Maintenance Repairs	5,000	7,230	6,000	1,000	20.0%		
4550.3	Books/Mags/Materials	9,000	9,807	9,000	0	0.0%		
4550.4	Dues/Meetings/Education	500	550	700	200	40.0%		
4550.5	Telephone	2,000	1,310	1,500	-500	-25.0%		
4550.7	Electricity	2,000	3,802	2,700	700	35.0%		
4550.8	Postage	300	464	400	100	33.3%		
4550.9	Equipment Supplies	5,000	5,082	6,000	1,000	20.0%		
4550.10	Health Insurance	71,338	71,338	82,466	11,128	15.6%	16,493	
4550.11	Programs	1,000	976	1,000	0	0.0%		
4550.15	Retirement	13,370	11,602	14,439	1,069	8.0%		
4550.21	Cleaning	4,200	4,056	4,200	0	0.0%		
<i>Sub-Total</i>	<i>Library Expenses</i>	251,708	254,215	277,405	25,697	10.2%	16,493	0
<b>Total 4550</b>	<b>LIBRARY</b>	279,258	279,199	306,255	26,997	9.7%	45,343	0
<b>4583</b>	<b>PATRIOTIC PURPOSES</b>							
4583.1	Memorial Day	500	443	500	0	0.0%		
4583.2	Fourth of July	7,500	7,500	8,000	500	6.7%		
<b>Total 4583</b>	<b>PATRIOTIC PURPOSES</b>	8,000	7,943	8,500	500	6.3%	0	0
<b>4589</b>	<b>HISTORICAL SOCIETY</b>							
4589.1	Preservation Expense	1,300	1,300	1,300	0	0.0%		
4589.2	Misc. Supplies	200	200	200	0	0.0%		
<b>Total 4589</b>	<b>HISTORICAL SOCIETY</b>	1,500	1,500	1,500	0	0.0%	0	0

<b>4651</b>	<b>HISTORICAL DISTRICT COMMISSION</b>								
4651.1	Secretary Wages	1,000	1,150	1,050	50	5.0%			
4651.2	Postage	100	33	50	-50	-50.0%			
4651.3	Printing	50	231	200	150	300.0%			
<b>Total 4651</b>	<b>HISTORICAL DISTRICT COMMISSION</b>	<b>1,150</b>	<b>1,414</b>	<b>1,300</b>	<b>150</b>	<b>13.0%</b>	<b>0</b>	<b>0</b>	
<b>TOTAL</b>	<b>CULTURE AND RECREATION</b>	<b>289,908</b>	<b>290,057</b>	<b>317,555</b>	<b>27,647</b>	<b>9.5%</b>	<b>45,343</b>	<b>0</b>	
<b>4500</b>	<b>PARKS &amp; RECREATION</b>								
4520.14	Riverland Conservation Area	750	760	750	0	0.0%			
4520.1	Repairs	1	0	1	0	0.0%			
	<i>Soccer</i>								
4520.3	Soccer Field Maintenance	520	151	570	50	9.6%			
4520.4	Soccer Program Admin Costs	0	113	0					
4520.5	Soccer Equipment	2,030	2,220	1,995	-35	-1.7%			
<i>Sub-Total</i>	<i>Soccer</i>	<i>2,550</i>	<i>2,484</i>	<i>2,565</i>	<i>15</i>	<i>0.6%</i>	<i>0</i>	<i>0</i>	
	<i>Halloween</i>								
4520.10	Decorations & Supplies	600	349	600	0	0.0%			
4520.11	Refreshment & Candy Costs	700	935	1,000	300	42.9%			
<i>Sub-Total</i>	<i>Halloween</i>	<i>1,300</i>	<i>1,284</i>	<i>1,600</i>	<i>300</i>	<i>23.1%</i>	<i>0</i>	<i>0</i>	
<b>Total 4500</b>	<b>PARKS &amp; RECREATION</b>	<b>4,601</b>	<b>4,528</b>	<b>4,916</b>	<b>315</b>	<b>6.8%</b>	<b>0</b>	<b>0</b>	
<b>4611</b>	<b>CONSERVATION</b>								
4611.1	Dues	700	600	700	0	0.0%			
4611.2	Postage	50	0	25	-25	-50.0%			
4611.3	Printing & Advertising	100	74	100	0	0.0%			
4611.4	Supplies	25	0	25	0	0.0%			
4611.5	Professional Services	1,000	0	1,000	0	0.0%			
4611.6	Training	150	65	150	0	0.0%			
4611.7	Easement Monitoring	2,115	850	3,000	885	41.8%			
4611.8	Land Management	6,000	7,260	6,300	300	5.0%	2,500		
4611.10	Rocky Pond Treatment	1,000	1,000	1,000	0	0.0%			
4611.12	Administrative Support	400	60	400	0	0.0%			
4611.13	Conservation Project Support	1	36,943	1	0	0.0%	36,943		
<b>Total 4611</b>	<b>CONSERVATION</b>	<b>11,541</b>	<b>46,852</b>	<b>12,701</b>	<b>1,160</b>	<b>10.1%</b>	<b>39,443</b>	<b>0</b>	
<b>4652</b>	<b>Agricultural Commission</b>								
4652.1	Administration			250	250				
<b>Total 4652</b>	<b>Agricultural Commission</b>	<b>0</b>	<b>0</b>	<b>250</b>	<b>250</b>			<b>0</b>	
<b>4711</b>	<b>PRINCIPAL LONG TERM DEBTS</b>								
4711.9	Cruiser-Bridge-Command Car	60,000	60,000	60,000	0	0.0%			
4711.2	Municipal Principal 03C	115,000	115,000	0	-115,000	-100.0%			
4711.5	Gold Start Bond 05B	1	0	1	0	0.0%			
<b>Total 4711</b>	<b>PRINCIPAL LONG TERM DEBTS</b>	<b>175,001</b>	<b>175,000</b>	<b>60,001</b>	<b>-115,000</b>	<b>-65.7%</b>	<b>0</b>	<b>0</b>	
<b>4721</b>	<b>INTEREST LONG TERM DEBTS</b>								
4721.81	Cruiser-Bridge-Command Car	14,000	11,220	8,160	-5,840	-41.7%			
4721.7	Municipal Principal 03C	7,000	3,580	0	-7,000	-100.0%			
4721.9	Gold Start Bond 05B	1	0	1	0	0.0%			
<b>Total 4721</b>	<b>INTEREST LONG TERM DEBTS</b>	<b>21,001</b>	<b>14,800</b>	<b>8,161</b>	<b>-12,840</b>	<b>-61.1%</b>	<b>0</b>	<b>0</b>	
<b>4725</b>	<b>Capital Lease Program</b>								
4725.2	Body Camera Lease	3,500	3,483	3,500	0	0.0%			
<b>Total 4725</b>	<b>Capital Lease Program</b>	<b>3,500</b>	<b>3,483</b>	<b>3,500</b>	<b>0</b>	<b>0.0%</b>	<b>0</b>	<b>0</b>	

<b>SUB-TOTAL ALL DEPT EXPENSE</b>		<b>3,228,821</b>	<b>3,195,778</b>	<b>3,321,151</b>	<b>92,330</b>	<b>2.9%</b>	<b>153,612</b>	<b>0</b>
<b>WARRANT ARTICLES</b>								
2023 -4	Capital Reserves 2023	178,000	178,000					
2023-14	Cemetery	15,000	15,000					
2023-13	Mini-Split - Meetinghouse	7,500	7,500					
2023-12	Air Conditioner/Condenser	7,500	7,500					
2023-11	Town Hall Floors	7,000	6,736					
2023-10	Zero-Turn Mower	7,500	6,549					
2023-9	School Feasibility Study	12,000	4,074					
2023 - 8	Gold Star	38,236	38,236					
2023 - 7	Highway Truck	150,000	70,010					
2023 - 2	Fire Truck	850,000	360,000					
2023-5	Bridge Capital Reserve (missing in QB)							
	Backhoe			197,950				
	Grader			440,000				
	Gutters for Meeting House			4,000				
	Gold Star			36,704				
	Mini-Split for Hist. Soc.			8,000				
	Folder/Inserter for Town Clerk			5,500				
	Repair Gazebo Railings			6,000				
	Cemetery Expansion			33,000				
	Capitol Reserve Deposits			168,000				
	Dirt Road Repairs?? ARPA funds??							
	Website Upgrade			10,000				
	Steam Cleaner for HD			5,000				
<b>Total</b>	<b>WARRANT ARTICLES</b>	<b>1,272,736</b>	<b>693,604</b>	<b>914,154</b>	<b>-358,582</b>	<b>-28.2%</b>	<b>0</b>	<b>0</b>
<b>GRAND TOTAL with WARRANT ARTICLES</b>		<b>4,501,557</b>	<b>3,889,382</b>	<b>4,235,305</b>	<b>-266,252</b>	<b>-5.9%</b>	<b>153,612</b>	<b>0</b>
<b>ENCUMBERED FROM PRIOR YEAR</b>								
4323.E	Vertical Baler Encumbrance	46,700	37,400					
4312.3e	Road Tar	16,189	16,189					
<b>Total</b>	<b>ENCUMBERED</b>	<b>62,889</b>	<b>53,590</b>					